



BLUE LABEL
TELECOMS

Unaudited Results

for the half year ended 30 November 2011



Agenda



Salient Features



Strategy Update



South African Distribution



International Distribution



Financial Overview



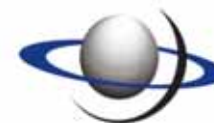
Prospects

Salient Features for the half year ended 30 November 2011



- Revenue growth 7% to R9,2bn
- Gross profit increased 14% to R590m
- EBITDA up 47% to R438m
 - excluding once-off receipt of R79,4m up 20%
- Headline earnings up 44% to R277,4m
 - excluding once-off receipt of R79,4m up 8%
- Cash generated from operating activities R795m
- Cash resources increased to R2,3bn
- Accelerating points of presence roll-out programme in Mexico
- Specific 91,8m share buyback concluded at R4.25/share totaling R391m
- Entered strategic alliance with Mobilitrix for digital couponing





BLUE LABEL
TELECOMS

South African Distribution

Brett Levy - Joint CEO

- Revenue growth 7% to R9,1bn - increased volumes
- 3 income pillars:
 - commodity
 - annuity
 - interest earned
- Electricity commissions received up 37% to R41m
- Money transfers platform right-sized to reflect slower growth
- GP margins maintained

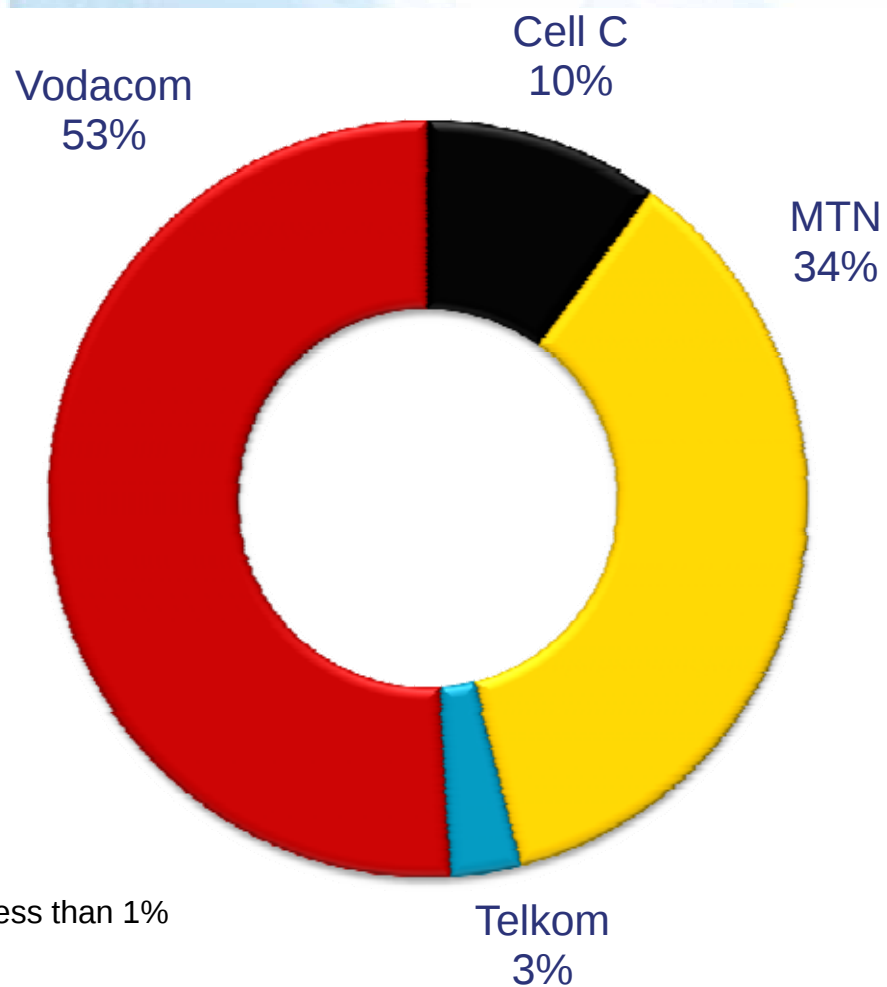


Prepaid Airtime and Starter-Packs

- Revenue growth 7%
- Target of 450 000 new connections per month on track
- Growth plan with 60 trucks and 100 foot-soldiers
- Price increases from MNO's passed down to distribution channel
- Annuity revenue >R20m per month



Airtime Revenue per Network – November 2011

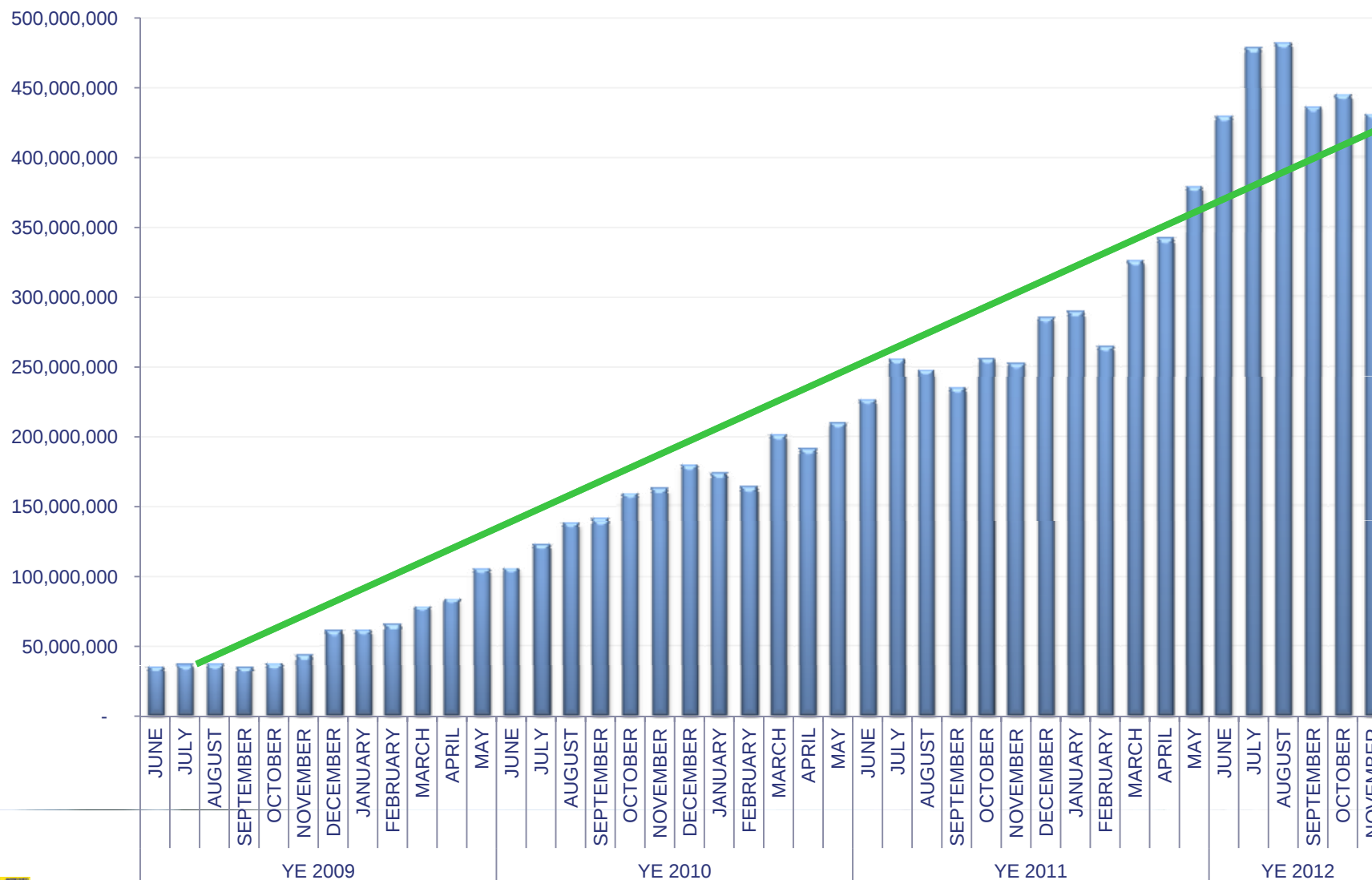


*the other networks amount to less than 1%

- Commissions received up 37% to R41m from R30m
- Equates to R2,7bn in sales, up from R1.5bn (1/2Y to 1/2Y)
- Receive up to ~2% on net commissions
- Act as agent not principle - only commission earned included in revenue and not face value of sales
- Widespread electricity utility and municipality endorsements:
 - awarded Bela Bela and Polokwane contracts to vend electricity directly on their behalf
 - awarded Witzenberg contract to distribute prepaid tokens
- UniPIN offline prepaid electricity growth, Nov 2010 vs Nov 2011:
 - revenue: R8m to R30m
 - redemptions: 32 000 to 280 000



Prepaid Electricity Revenue Growth



Other Products and Services

- Retail outlets
- Near Field Communications (NFC)
- Media advertising
- Spinner
- SupaStakes football
- Senda Mobile Merchant
- Bill Payments
- Electronic Funds Transfers
- Financial services
- Transport ticketing and solutions
- Lotto
- Bela international calling card

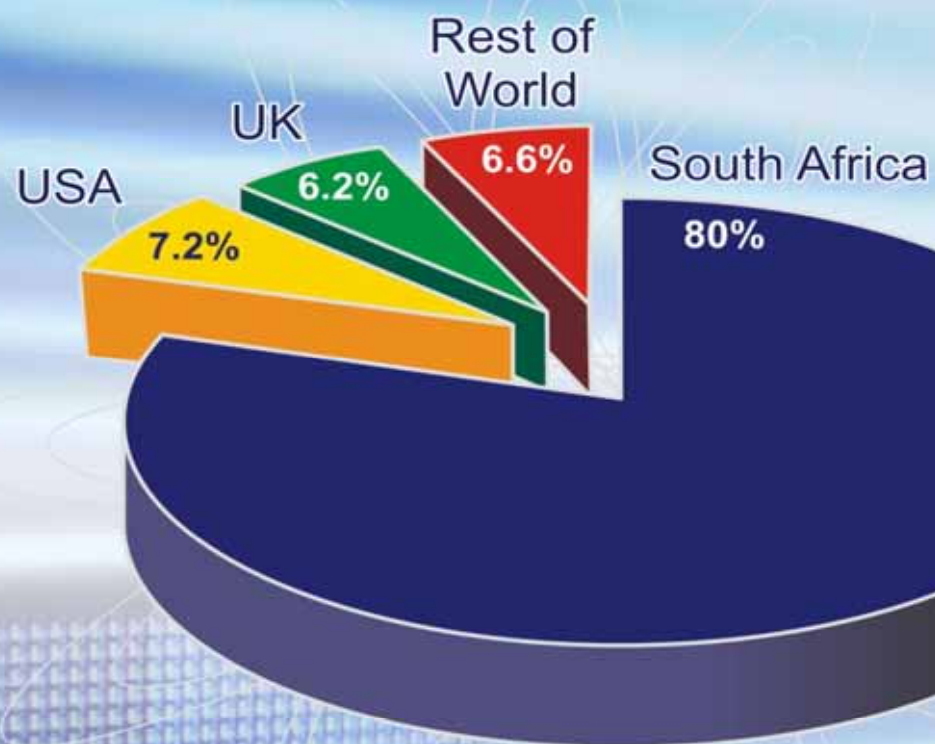
Diala
Sevens 777



billPAYMENTS



Shareholder Profile and Free Float





BLUE LABEL
TELECOMS

**GRUPO
BIMBO**

International Distribution

Mark Levy - Joint CEO

- Accelerating POP roll-out in Mexico
- Claims and counter-claims lodged in Multi-Links arbitration and date set down for November 2012
- Ukash redemption values up 89%, volumes up 81% and profit up 1,242%
- Disposal of 50.1% stake in Sharedphone International, post reporting period

- Strategic shift into versatile payment solutions provider continues
- Macro view:
 - Oxygen powering 90% of all mobile banking transactions*
 - 52% of Indian population is unbanked
- Financial inclusion business grows 24%:
 - domestic remittances (SBI and Yes Bank)
 - business correspondent banking (SBI and Yes Bank)
 - kiosk banking outlets (SBI)
 - long-term technology and marketing agreements (SBI - *MobiCash*)
 - Union Money mobile wallet (Union Bank with Nokia)
- National Payments Corporation of India and Oxygen jointly launch merchant payments on mobile
- 6,000 *Oxismart* low operating cost terminals already deployed
- Share of loss R4.4m

* source: RBI, April 2011



- Strong distribution capabilities with strategic partner Grupo Bimbo
- Rapid roll-out delivering average 2000 POPs per month
- Currently >20 000 POPs and growing steadily from 5 000 in May 2011
- Target market of independent shop owners reached thro' 17,000 truck routes
- Share of loss R8.5m
- Retail and financial services strategy in place
- Extending into US and Latin America markets based on self-service kiosk in-store



- Optimising group systems and platforms
- Focus on AEON : robustness, availability, scalability and skills development
- Significant increase in transaction volumes in calendar year
 - bulk distribution up 15%
 - AEON volumes up 100%
- Operating expenditure: R40m



- >5 billion mobile users in world
- Ecosystem includes NFC



MTN 2MyAid

MSC

- Mobile services business
 - mobile banking platform and mobile merchant services



MTN WhereRU

Cellfind

- WASP, aggregator and LBS Service Provider
 - miStatement and miPayslip



Media

- Advertising



Mobilitrix

- coupons and retail & virtual rewards
 - *"Engage, Motivate, Measure"*



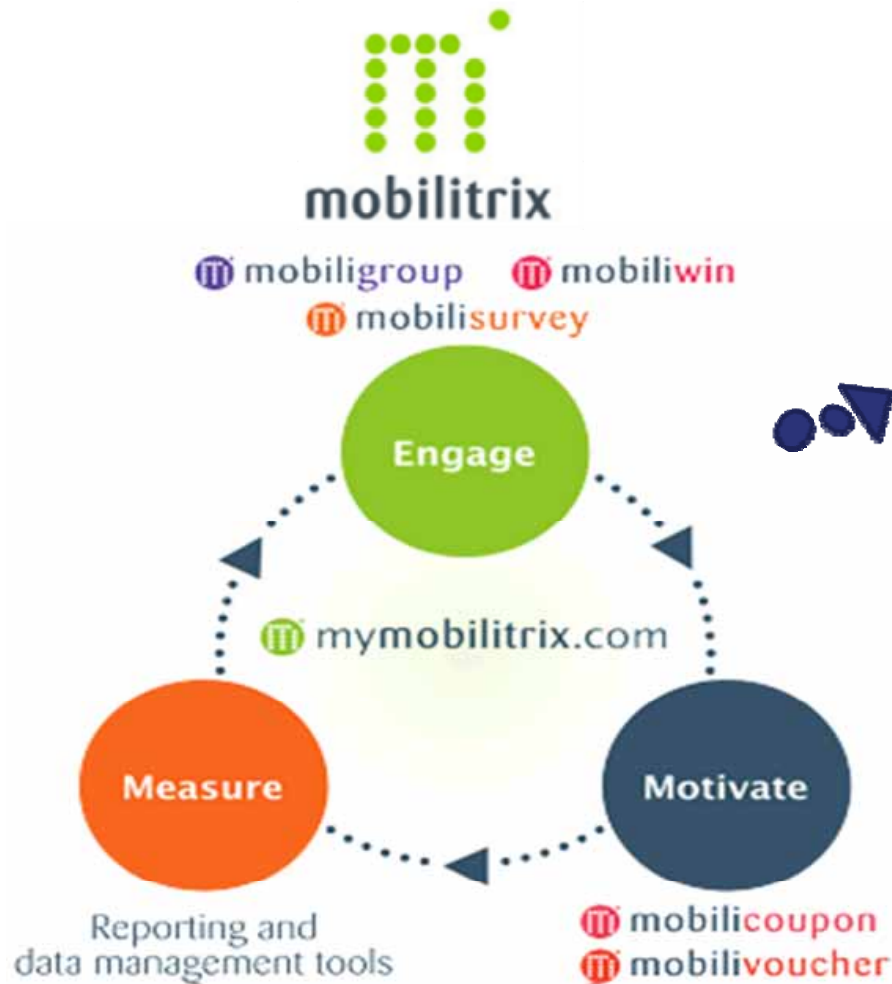
> 1 BILLION BULK PRINT
VOUCHERS PER YEAR

TILL ROLL
CAMPAIGNS

OUTDOOR MEDIA



Mobilitrix: End to End Solution



Retail Rewards

Coupon – linked to a specific SKU

Voucher – discounted value of total basket

Virtual Rewards

Airtime | Mxit Moola | Competition Entry | Content

Blue Label Data Solutions

- Continues its excellent performance
- Diversifying product range
- Entrenching direct marketing strategies
- *“Your service partner in direct marketing”*



Enterprise Applications



Geo Marketing & Analysis

Velociti

- Creative management in difficult market conditions
- Call centre expertise increased to 850 seats supporting successful campaigns
- *“Empowering your brand”*



Call Centre

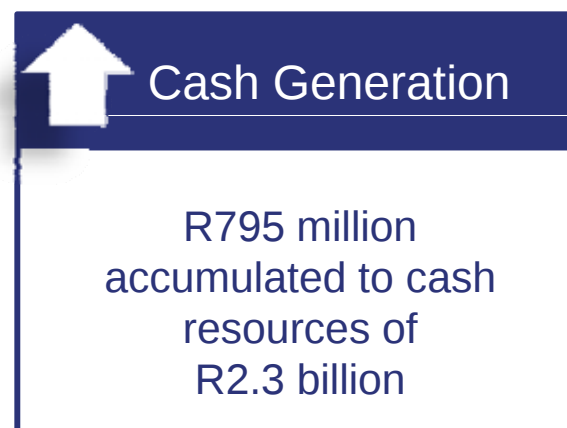
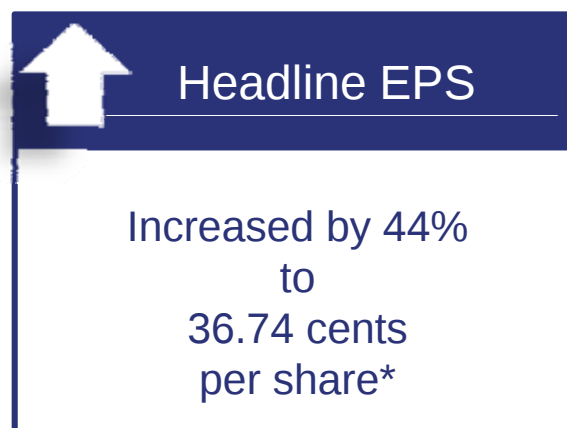
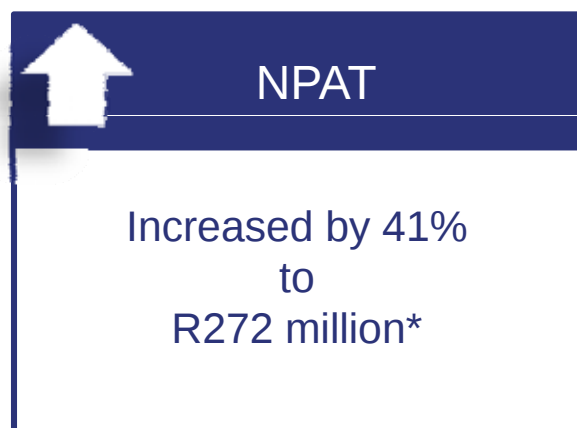
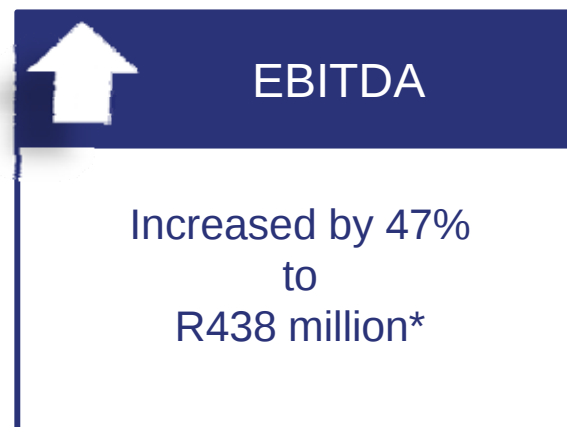
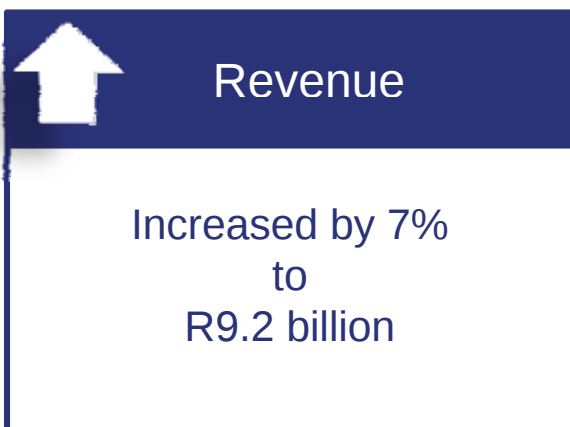


Target Marketing



David Rivkind - Financial Director

Highlights for the six months ended – Nov 2011



* Includes once off income receipt of R79.4 million

Income Statement



	Nov 2011 R'000	Nov 2010 R'000	Growth R'000	% Growth
Revenue	9,249,177	8,643,554	605,623	7%
Gross profit	589,732	518,906	70,826	14%
GP margins	6.38%	6.00%	0.38%	
Other income *	89,787	6,769	83,018	1 226%
Overheads	(241,249)	(226,825)	(14,424)	(6%)
EBITDA	438,270	298,850	139,420	47%
Depreciation, amortisation and impairment	(45,953)	(47,037)	1,084	2%
EBIT	392,317	251,813	140,504	56%
Net finance income	10,652	31,874	(21,222)	(67%)
Net profit before taxation	402,969	283,687	119,282	42%
Taxation	(117,862)	(95,197)	(22,665)	(24%)
Net profit after tax	285,107	188,490	96,617	51%
Minority interest	1,206	1,642	(436)	(27%)
Share of (losses)/profits from associates	(2,120)	1,336	(3,456)	(259%)
Share of losses from joint ventures	(9,188)	(5,708)	(3,480)	(61%)
Net profit from continuing operations	275,005	185,760	89,245	48%

blu * Includes once off income receipt of R79.4 million

South African Distribution



	Nov 2011 R'000	Nov 2011 R'000	Nov 2010 R'000	Growth R'000	% Growth
	Total group	SA Distribution	SA Distribution	SA Distribution	
Revenue	9,249,177	9,088,819	8,519,296	569,523	7%
Gross profit	589,732	503,402	442,619	60,783	14%
Gross profit %	6.38%	5.54%	5.20%		
EBITDA	438,270	394,357	346,171	48,186	14%
EBITDA Margins	4.74%	4.34%	4.1%		

	6 months ended		6 months ended	
	30 Nov 2011	31 May 2011	30 Nov 2010	31 May 2010
Gross Profit Margins	5.54%	5.19%	5.20%	5.11%

- Predominant contributor to revenue and profitability
- Commissions recognised on electricity increased 37% to R41m. Gross revenue – R2.7bn

	Nov 2011 R'000	Nov 2010 R'000	Growth R'000	% Growth
Share of (losses)/profit from associates	(2,120)	1,336	(3,456)	(259%)
- Ukash	2,274	3,308	(1,034)	(31%)
- Oxigen Services India	(4,399)	(1,972)	(2,427)	(123%)
- Other	5	-	5	

- Ukash *
 - Growth in trading profits of R2.7m after eliminating deferred tax asset of R3.7m in prior year.
- India *
 - Revenue increased by 52%
 - Increase in overheads

* As reported in their local currency

	Nov 2011 R'000	Nov 2010 R'000	Growth R'000
Share of losses from joint ventures	(9,188)	(5,708)	(3,480)
- Blue Label Mexico	(8,464)	(6,340)	(2,124)
- Other	(724)	632	(1,356)

- Blue Label Mexico
 - The increase in losses were attributable to expansionary expenditure in support of a concerted drive in the roll-out of point of sale devices in conjunction with Grupo Bimbo.

Income Statement



	Nov 2011 R'000	Nov 2010 R'000	Growth R'000	% Growth
Net profit from continuing operations	275,005	185,760	89,245	48%
Discontinued operation – APS Nigeria	(3,102)	6,877	(9,979)	(145%)
Net profit attributable to equity holders of parent	271,903	192,637	79,266	41%
Core intangible adjustment	10,237	13,744	(3,507)	(26%)
Core net profit	282,140	206,381	75,759	37%
Earnings per share (cents)	36.02	25.45		42%
Headline earnings per share (cents)	36.74	25.45		44%
Core earnings per share (cents)	37.38	27.27		37%

Balance Sheet



Summarised Group Statement of Financial Position as at

30 Nov 2011 31 May 2011

Non- current assets

Property, plant and equipment
Intangible assets and goodwill ⁽¹⁾
Investment in associates and joint ventures ⁽²⁾
Other non-current assets

30 Nov 2011	31 May 2011
998,127	851,665
130,741	139,747
528,074	433,513
322,854	239,997
16,458	38,408

Current assets

Inventories ⁽⁴⁾
Trade and other receivables ⁽⁵⁾
Prepayment ⁽³⁾
Other current assets
Cash and cash equivalents

30 Nov 2011	31 May 2011
4,725,338	4,216,942
667,099	1,012,594
1,316,823	914,164
391,402	-
44,113	63,487
2,305,901	2,226,697

Assets of disposal group classified as held for sale

- 20,481

Total assets

5,723,465 5,089,888

Capital and reserves

3,119,701 2,955,363

Non-current liabilities

109,048 38,093

Current liabilities

Trade and other payables ⁽⁶⁾
Bank overdraft
Other current liabilities

30 Nov 2011	31 May 2011
2,494,716	2,081,760
2,484,878	2,046,773
-	527
9,838	34,460

Liabilities of disposal group classified as held for sale

- 13,872

Total equity and liabilities

5,723,465 5,089,088

1. Purchase of starter pack bases – R121m
2. Funding for additional shareholding in Oxigen Services India – R74m
3. Prepayment for Microsoft shares of R391m.
4. Stock turn – 14 days
5. Debtors days – 24 days
6. Creditors days – 49 days

Summarised Group Statement of Cash Flows as at 30 Nov

2011

Cash generated by operations	879,393
Interest received	31,946
Interest paid	(2,939)
Taxation paid	(113,756)
Cash flows from operating activities	794,644
Cash flows from investing activities	(204,684)
Cash flows from financing activities	(517,629)
Increase in cash and cash equivalents	72,331
Cash and cash equivalents at the beginning of the year	2,226,170
Translation difference	7,400
Cash and cash equivalents at the end of the year	2,305,901

- Cash generated by operating activities R795
- Starter pack base purchased for R121m
- Funding for additional equity in Oxigen Services India R74m
- Purchase of Microsoft 's 12% shareholding in BLT R391m
- Dividend payment R107m

- Continued focus on the marketing and distribution of prepaid starter packs is expected to compound existing annuity revenues.
- Commissions generated from prepaid electricity sales are expected to continue to increase both organically and through contracts with additional electricity providers.
- The mobile segment is expected to compound its advertising revenue on bulk printed prepaid vouchers and point of sale receipt vouchers.
- The distribution capabilities of Grupo Bimbo is expected to filter down to a significant gain in the momentum of the roll-out of point of sale devices.
- Oxygen Services India has developed a robust foundation and is poised to embark on an aggressive foot print expansion which will incorporate banking services that will service the vast unbanked population in India.
- The strategic alliance established with Mobilitrix is expected to accelerate growth in loyalty and mobile couponing services in order to strengthen customer retention and incentive capabilities.

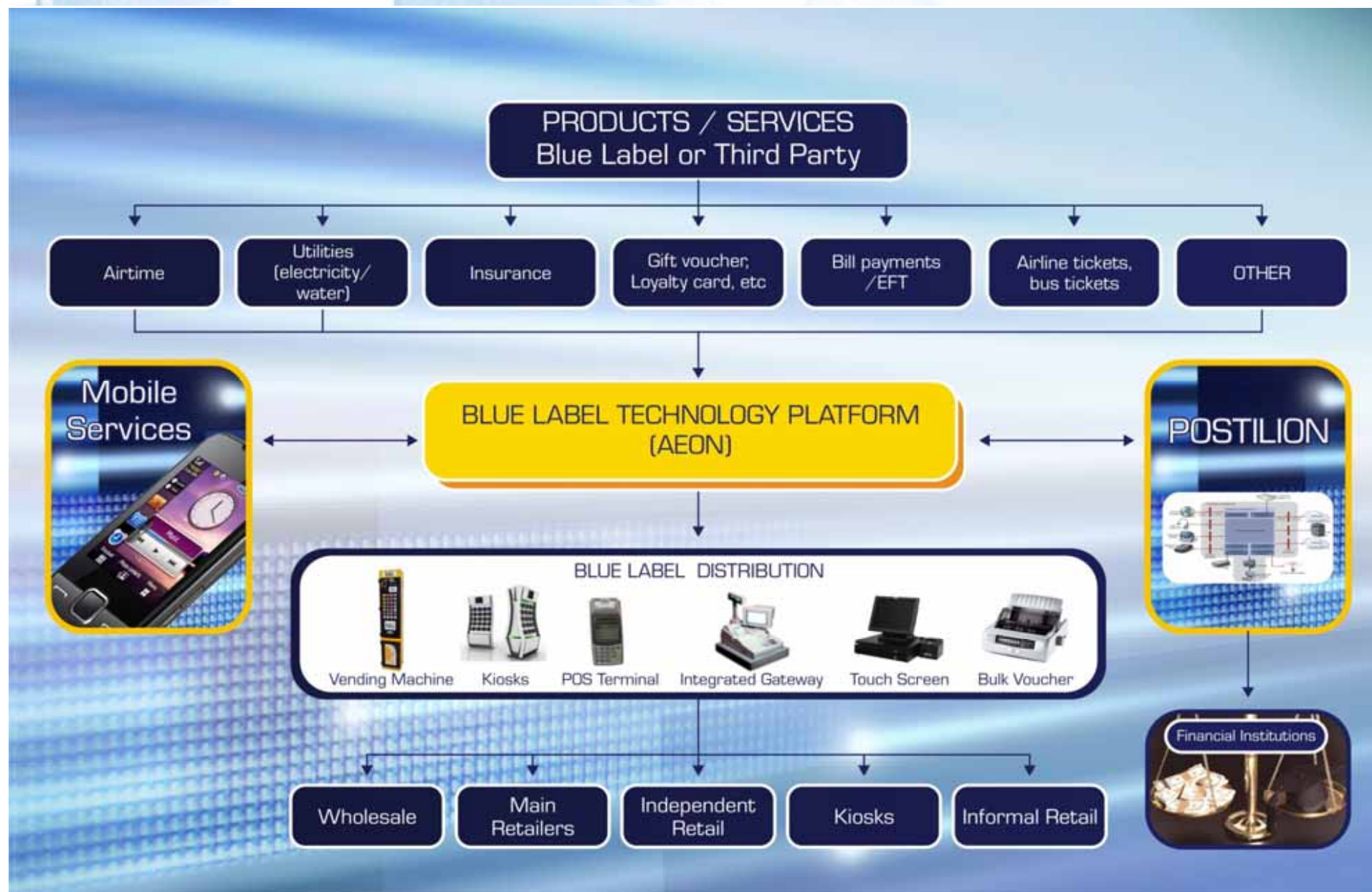


BLUE LABEL
TELECOMS

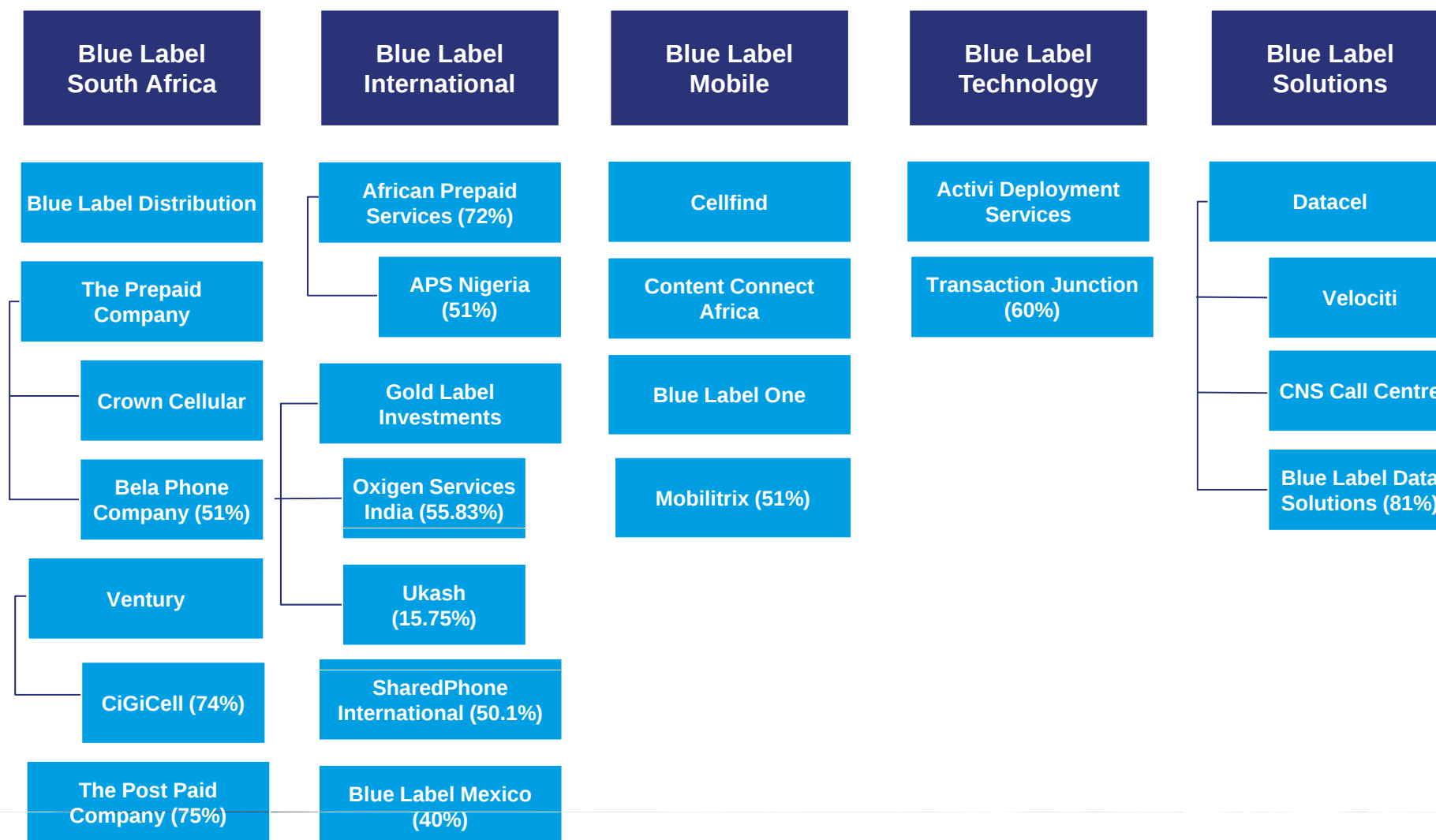
Thank you
Questions & Answers



Supplementary: Technical Overview



Supplementary: Group Structure



Two strategies for international expansion: Bricks and Mortar & Technology Offerings



- The following natural barriers to entry exist in the environments in which BLT operates:
 - The ease of ability to integrate can be hindered by lag times in the negotiation of supplier and customer contracts
 - Lock out periods for the processing of new technologies
 - Customers desire to prioritise for their own objectives and/or products and services
- These have become some of our greatest assets, achieved by securing long term contracts with customers and suppliers



Opportunity

- Prepaid provides certainty
- Prepaid is an alternative payment method
- Airtime builds the highway
- Growing demand in SA:
 - electricity, money transfers, data delivery
- Robust cash flows fund growth
- Retail and wholesale markets
- India and Mexico springboard



Delivery

- Robust, scalable and proprietary technology-AEON
- Ensure right skills and talent
- Minimal capital expenditure
- Minimal cost to delivery
- Sustainable across cycle
- Unleveraged balance sheet
- Build network distribution and introduce products



Value Added

- ~150,000 POPs in SA
- Organic growth
- Dividend yielding
- Large, fast-growing markets with low penetration
- Grow product-lines and consumer-base
- specific share buyback concluded